

2017 ANNUAL REPORT



Ohio Association of
Community Action Agencies



Ohio Community Action
Training Organization



DIRECTOR'S STATEMENT

|| HOLISTICALLY
PROVIDE
SERVICES TO OUR
MEMBERS ||

The Ohio Association of Community Action Agencies supports our members to unify and strengthen the Community Action presence in Ohio. To do that, we provide education to the community and directly to the network.

OACAA, which is how the Association is affectionately known throughout the network, is a 501(c)4 non-profit that educates the community about issues impacting low-income Ohioans. Through meetings with elected officials, testimonies at public hearings, research, and publications, we elevate the stories and share the obstacles of the working poor, seniors, and the disabled who struggle to make ends meet, provide for their families, and reach their fullest potential.

Just as our network holistically provides services to the community, we holistically provide services to our members. We stay connected and up-to-date on current events both in our state and nationwide to ensure our members are aware of the issues that impact them both directly and indirectly. We also provide training and technical assistance to our members through OCATO, which is formally known as Ohio Community Action Training Organization. OCATO is a 501(c)3 nonprofit organization and the training arm of the Association. Experienced Community Action professionals on staff and throughout the network provide onsite training, strategic planning, technical assistance, and more to build agency capacity and enhance the services already provided.

We believe Community Action will continue to alleviate poverty throughout Ohio with locally controlled programs that are as unique as the situations each low-income family faces. Throughout this report you'll learn how the Association supports the Community Action mission and the impact made in the lives of our neighbors and communities.

Philip E. Cole
Executive Director



PRESIDENT'S STATEMENT

|| WE PROVIDE VALUABLE
TRAINING AND
TECHNICAL
ASSISTANCE ||

Ohio's Community Action Network creates opportunities for low-income Ohioans to overcome barriers to self-sufficiency. The Association provides opportunities for its members—Community Action Agencies—to increase their capacity in helping Ohioans. And the Association Board of Trustees directs and oversees the efforts for advocacy, training, technical assistance, and operations.

Community Action is not simply seeking a quick-fix for families, we strive for long-term solutions to poverty. We work to provide the resources Ohioans need to be self-sufficient without government subsidies and we help our customers through their necessary process to reach those goals. Our success is measured by the success of our neighbors and the communities we serve, and our progress is illustrated by Ohioans progress towards their goals.

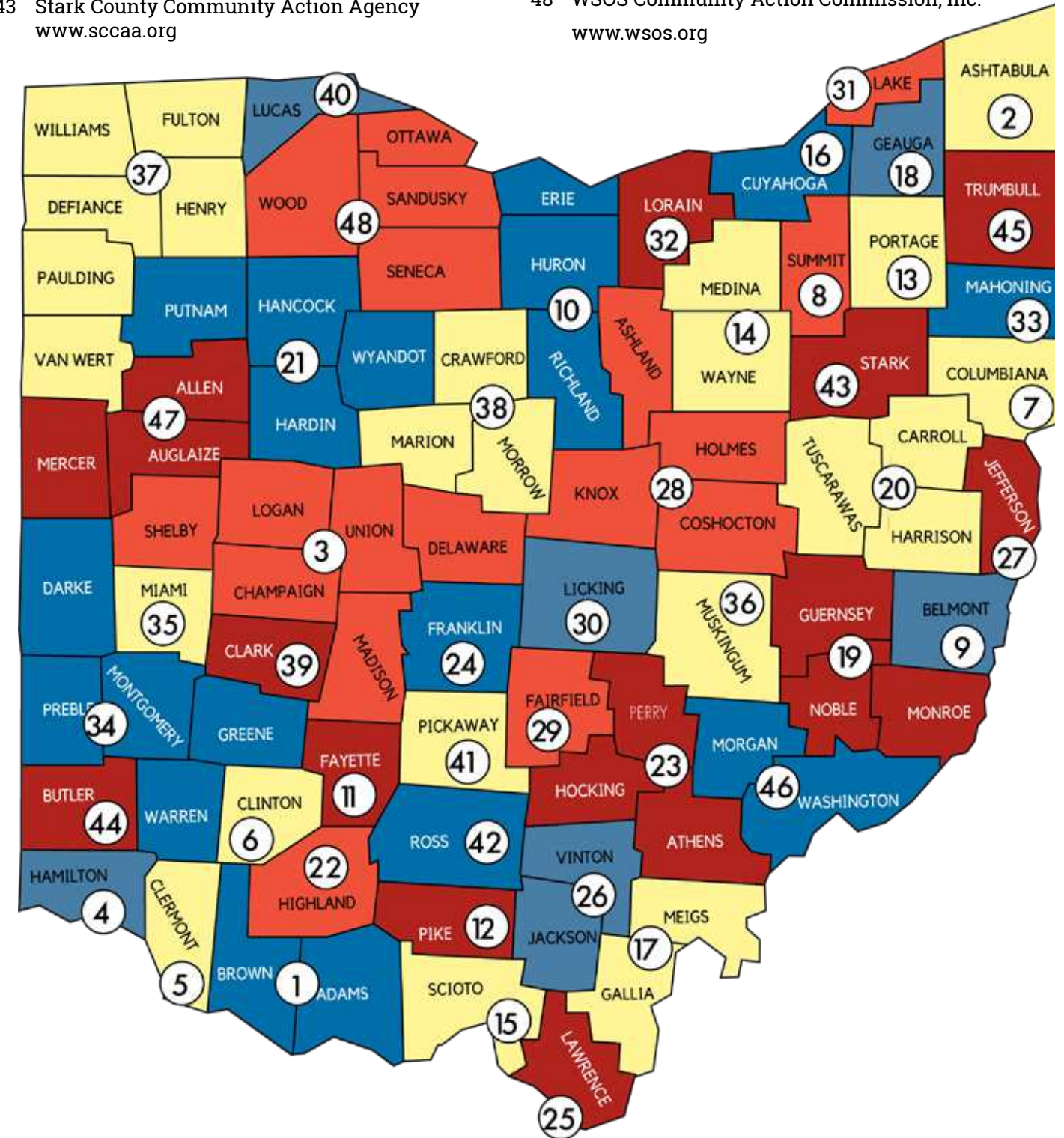
It has been my pleasure to serve as the President of the Board of Trustees for both the Ohio Association of Community Action Agencies and Ohio Community Action Training Organization for the past two terms. I believe the Association is a strong anchor in Ohio's poverty fighting network. The Association has and will continue to provide valuable training and technical assistance throughout the network which will help people and change lives.

Tom Reed
President, Board of Trustees
Executive Director, Gallia-Meigs Community Action Agency

OHIO AGENCIES

- | | |
|---|--|
| 1 Adams/Brown Community Action Partnership
www.abcap.net | 20 Harcatus Tri-County Community Action Organization
www.harcatus.org |
| 2 Ashtabula County Community Action
www.accaa.org | 21 HHWP Community Action Commission
www.hhwpcac.com |
| 3 Bridges Community Action Partnership
www.bridgescap.org | 22 Highland County Community Action Organization Inc.
www.hccao.org |
| 4 Cincinnati-Hamilton County Community Action Agency
www.cincy-caa.org | 23 Hocking, Athens, Perry Community Action
www.hapcap.org |
| 5 Clermont County Community Service, Inc.
www.cccsi.org | 24 IMPACT Community Action
www.impactca.org |
| 6 Clinton County Community Action Program
www.clintoncap.org | 25 Ironton/Lawrence County Area Community Action Organization Inc.
www.ilcao.org |
| 7 Community Action Agency of Columbiana County Inc
www.caaofcc.org | 26 Jackson/Vinton Community Action, Inc.
www.jvcai.org |
| 8 Community Action Akron Summit, Inc.
www.ascainc.org | 27 Jefferson County Community Action Council Inc
www.jeffersoncountycac.com |
| 9 Community Action Commission of Belmont County
www.cacbelmont.org | 28 Kno-Ho-Co-Ashland Community Action Commission
www.knohoco.org |
| 10 Community Action Commission of Erie, Huron & Richland Counties, Inc.
www.cacehr.org | 29 Lancaster - Fairfield Community Action Agency
www.faircaa.org |
| 11 Community Action Commission of Fayette County
www.cacfayettecounty.org | 30 LEADS Community Action Agency
www.leadscac.org |
| 12 Community Action Committee of Pike County
www.pikecac.org | 31 Lifeline for the Empowerment and Development of Consumers, Inc.
www.lclifeline.org |
| 13 Community Action Council of Portage County Inc.
www.cacportage.net | 32 Lorain County Community Action Agency, Inc.
www.lccaa.net |
| 14 Community Action of Wayne/Medina
www.cawm.org | 33 Mahoning Youngstown Community Action Partnership
www.my-cap.org |
| 15 Community Action Organization of Scioto County
www.caosciotocounty.org | 34 Miami County Community Action Council
www.miamicac.org |
| 16 Council for Economic Opportunities in Greater Cleveland
www.ceogc.org | 35 Miami Valley Community Action Partnership
www.miamivalleycap.org |
| 17 Gallia-Meigs Community Action Agency Inc.
www.galliameigscaa.webs.com | 36 Muskingum Economic Opportunity Action Group Inc.
www.meoag.org |
| 18 Geauga Community Action Inc.
www.gcainc.org | 37 Northwestern Ohio Community Action Commission, Inc.
www.nocac.org |
| 19 G-M-N Tri-County Community Action Committee Inc.
www.gmncac.org | 38 Ohio Heartland Community Action Commission
www.ohcac.org |

- | | |
|---|--|
| 39 Opportunities Industrialization Center of Clark County
www.oicofclarkco.org | 44 Supports to Encourage Low-Income Families
www.selfhelps.org |
| 40 Pathway, Inc.
www.pathwaytoledo.org | 45 Trumbull Community Action Program
www.tcaphelps.org |
| 41 Pickaway County Community Action Organization
www.picca.info | 46 Washington-Morgan Counties Community Action
www.wmcap.org |
| 42 Ross County Community Action Commission, Inc.
www.rosscac.com | 47 West Ohio CAP
www.lacca.org |
| 43 Stark County Community Action Agency
www.sccaa.org | 48 WSOS Community Action Commission, Inc.
www.wsos.org |



2017 BOARD OF TRUSTEES

EXECUTIVE COMMITTEE

President: Tom Reed
Gallia-Meigs Community Action

Treasurer: Ruthann House
WSOS Community Action Commission

First Vice President: David Brightbill
Washington-Morgan Counties Community Action

Secretary: Janice Warner
Community Action Commission of Erie,
Huron & Richland Counties

Second Vice President: Gwen Robinson
Cincinnati-Hamilton County Community Action Agency

DISTRICT ONE

Joshua Anderson, Chair
HHWP Community Action Commission

Andrew J. Devany
Ohio Heartland Community Action Commission

Deb Gerken
Northwestern Ohio Community Action Commission

DISTRICT TWO

David Shea, Chair
Community Action Council of Portage County

Judith Barris
Ashtabula County Community Action

Douglas Bennett
Council for Economic Opportunities in Greater
Cleveland

DISTRICT THREE

Ken Kempton, Chair
LEADS Community Action

Gary Obloy
Community Action Commission of Belmont County

Gary Ricer
GMN TriCounty Community Action Committee

DISTRICT FOUR

Steve Sturgill, Chair
Community Action Org. of Scioto County

Kellie Ailes
Lancaster-Fairfield Community Action Agency

Andrew Binnegar
Pickaway County Community Action Org.

DISTRICT FIVE

Alvin Norris, Chair
Adams-Brown Community Action Partnership

Bambi Baughn
Community Action Commission of Fayette
County

Jeffrey Diver
Supports to Encourage Low-Income Families

DISTRICT SIX

Rodney Reasonover, Chair
Stark County Community Action Agency

Cheryl Grice
Pathway Community Action

Sheila Triplett
Mahoning Youngstown Community Action
Partnership

RESULTS-ORIENTED MANAGEMENT AND ACCOUNTABILITY



Results-Oriented Management and Accountability, otherwise known as ROMA, is a framework for all Community Action Agencies across the country. ROMA principles are outlined in the Government Performance and Results Act of 1993 and define six goals for which to guide CAAs in delivering services to low-income residents in their communities.

AGENCY ACHIEVEMENTS

COMMUNITY ACTION HELPS PEOPLE AND CHANGES LIVES

Ohio's low-income families each face situations with unique challenges and obstacles that must be overcome. Because of that, each Community Action Agency looks different and creates different programs which are unique to the needs of their communities. All programs and services, however, have the same goal in mind: to **help Ohioans become self-sufficient**.

Following the ROMA principles and goals guidance, local agencies assess the needs surrounding poverty in their communities. They identify specific improvements or results needed to improve the lives of low-income people and the communities in which they live. Agencies also create partnerships to make a greater impact, leverage funding, and coordinate focused efforts for success.

Last year, **37,112 volunteers** gave **1,640,104 hours** of their time, energy, skills, and talents to their neighbors in need through Community Action Agencies. In addition, the following pages highlight some of the other achievements of Ohio's CAAs.

TOTAL
OHIOANS
SERVED
668,911

Including
271,015 families,
252,017 children 17 and
younger, and 200,589
very low-income
individuals less than
100% FPL.

Achievement data provided by Ohio Development Services Agency, Office of Community Assistance 2016 Information Survey (IS) Report. Unduplicated data.

608,695
OHIOANS RECEIVED
EMERGENCY ASSISTANCE

including utility assistance (**603,566**), rental assistance, or shelter to maintain a safe and decent living environment. **570,892** individuals received emergency food, **19,568** Ohioans received emergency transportation to maintain employment or attend medical appointments, and **13,711** received emergency clothing.

27,105 seniors maintained their independent living situation and remained in their homes.

Children were prepared for Kindergarten and First grades through school readiness programs. **52,863** Ohioans received youth, social and emotional development, youth skills development, parenting skills, or family functioning training.

201,004
CHILDREN WERE PREPARED
FOR SCHOOL

11,309 low-income Ohioans received assistance filing income tax returns, and **142** participated in Individual Development Accounts (IDAs) to save for education, housing, or other needs.

717,696
INDIVIDUALS RECEIVED
MEDICAL & DENTAL CARE

This includes immunizations, well-visits, and **2,850** emergency medical care visits.

4,274 Ohioans also obtained a job, increased their wages, and decreased their usage of public assistance. **9,933** Ohioans received GED education, employment skills training, or employment support.

Ohio's CAAs increased and safeguarded threatened opportunities and communication resources, as well as quality of life for low-income Ohioans and neighborhoods with **193** projects, including **12,462** affordable housing units.

617,747
COMMUNITY RESOURCES &
PROJECTS WERE COMPLETED



WHAT WE DO

OACAA is a 501(c)4 nonprofit organization governed by a Board of Trustees who are elected by the membership. The board consists of five officers and eighteen district representatives--three for each of the six member districts in Ohio. The Association strives to educate the community through public testimonies, meetings with elected officials, reports and publications of analyzed data and research, and through a variety other outreach methods. We share the stories of low-income Ohioans and the stories of the Community Action Agencies who are working to serve them.

The Association also maintains strong partnerships with national organizations such as the National Community Action Foundation, Community Action Partnership, and CAPLAW. We continually work with our partners to share the good work performed daily by Ohio's Community Action Agencies, and we illustrate the impact of the programs and services made available to communities based on their specific needs.

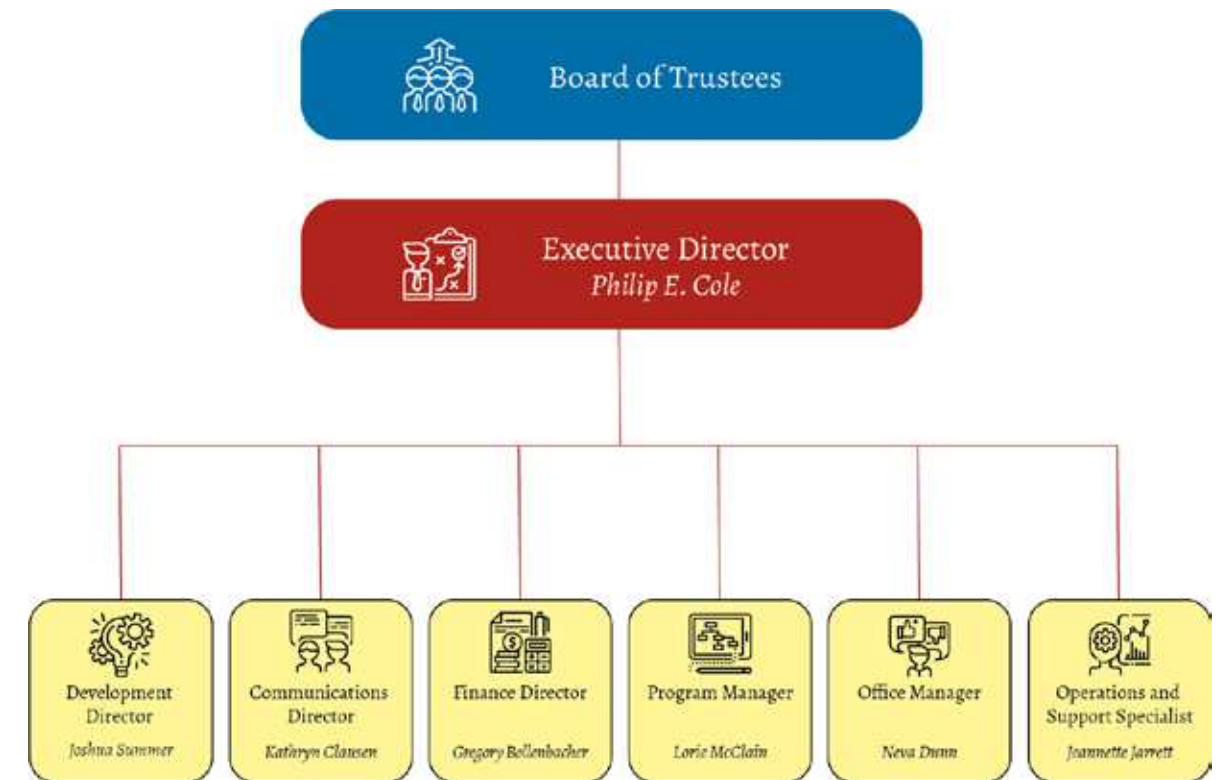
COMMUNITY SERVICES BLOCK GRANT REAUTHORIZATION

OACAA is committed to supporting and advocating for the federal reauthorization of the Community Services Block Grant, otherwise known as CSBG. CSBG is the umbrella funding for CAAs and was first enacted in 1981. Its purpose is to help states and local communities fight poverty, revitalize low-income communities, and allow opportunities for individuals and families to become self-sufficient. CSBG fights poverty across the country with locally controlled programs that are developed for unique community needs.

CSBG is the only federal program with the explicit goal of reducing poverty. No less than ninety percent of the block grant funds are passed through from the states to local agencies making a direct and very real impact for families. Additional funds are available for training and technical assistance to build agencies' capacity.

Community Action's goal is to provide the opportunities for low-income residents the opportunities needed to be self-sufficient and free from government or other community programs and supports. CSBG allows that to be possible. By reviewing and dissecting needs, and planning based on individual circumstances, CAAs can successfully help customers navigate their plans for long-term and permanent success.

OACAA ORGANIZATIONAL CHART



COMMUNITY ACTION OPIOID RESPONSE

Ohio's Community Action Network, and agencies across the country, have responded to the opioid crisis to positively impact families at the local level. By utilizing available funding, partnerships, and by combining expertise with a fifty-year history of working with low-income individuals, families, and communities, Community Action is making a difference.

Many Ohio agencies began operating new programs when the need for opioid-related interventions arose in their communities. And, Community Action Agencies are already making a positive impact on the crisis thanks to CSBG, leveraged funds, community support, and partnerships throughout their communities.

Ross County Community Action Organization, for example, designed and implemented the CARES program (Community Action Responds, Engages, and Supports Recovery) to counsel and transport residents to rehabilitation facilities which are often times far away from home due to the space available.

Community Action of Akron Summit coordinated efforts to develop the Pathways Community HUB, which is a network of care agencies focused on reaching individuals who are at the greatest risk and addressing their risk factors. Because of this program, the average wait time for an assessment appointment reduced from 50 days to 8 days!



WHAT WE DO

OCATO is a 501(c)3 nonprofit organization governed by a Board of Trustees elected by the membership. Like OACAA, the board consists of five officers and eighteen district representatives—three for each of the six member districts in Ohio. OCATO was established to provide training and technical assistance so agencies can build and increase capacity. A high capacity for services and strong network connections strengthens the impact Community Action Agencies have throughout their communities and throughout America.

There are over 6,500 Community Action professionals in Ohio-- all with the passion and commitment necessary to help their neighbors and their communities. The OCATO staff and Internal Consultants provide training developed specifically for the needs of Community Action.

TRAINING AND TECHNICAL ASSISTANCE

Internal Consultants (ICs) are proven leaders in Ohio's Community Action Network. It is their experience and passion for Community Action that makes them well-suited to provide training and technical assistance across the state. Every IC has a higher education degree and several years of experience in the field they teach.

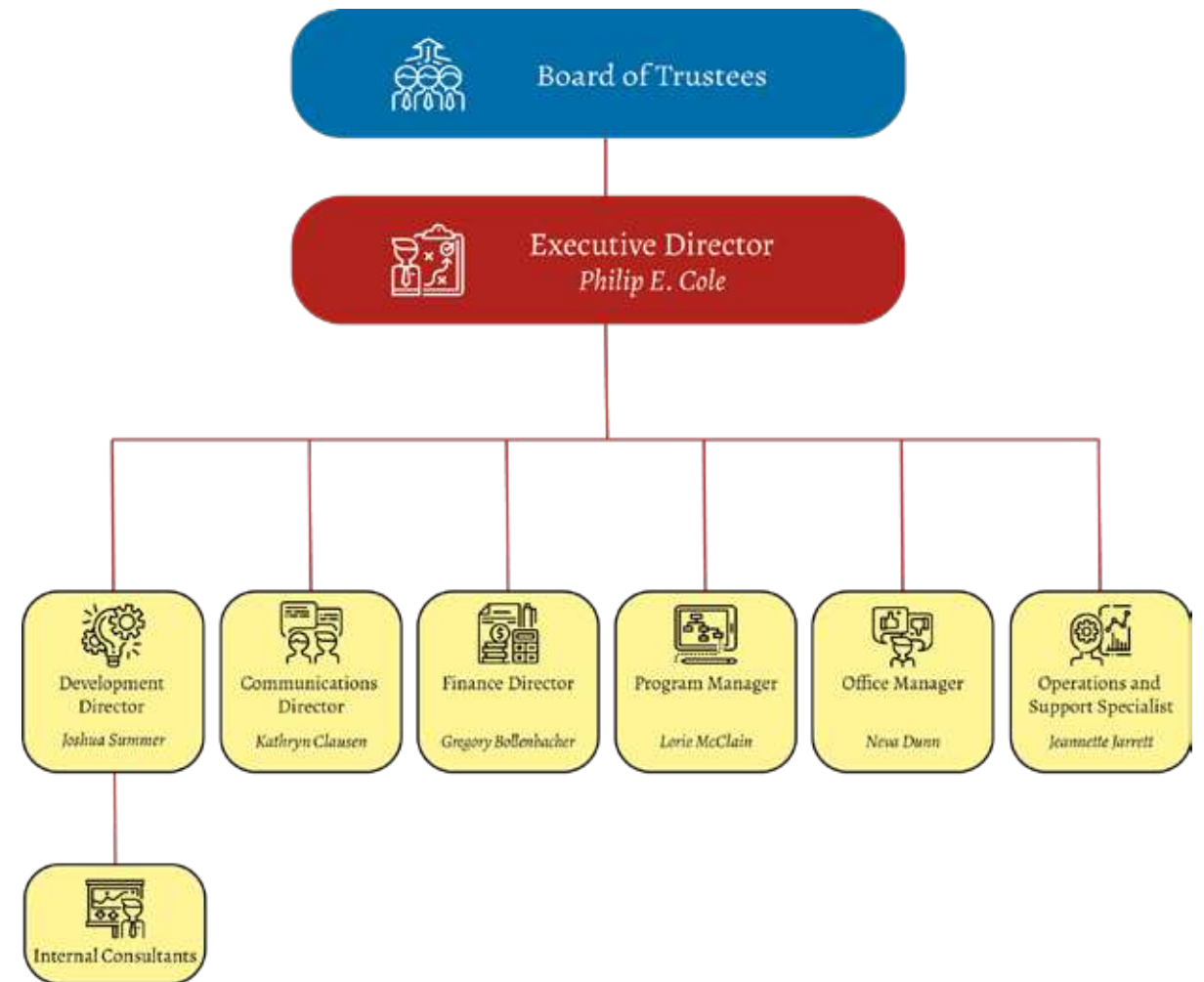
OCATO offers a wide variety of on-site trainings in addition to statewide and regional conferences. Nearly 700 Community Action Professionals attended conferences or regional trainings last year. In addition 23 on-site trainings tailored to meet agency specific needs were held across the state. Those trainings included strategic planning, board training, brand planning and training, poverty simulations, customer service, ROMA Theory of Change, and much more.

VIRTUAL CAP

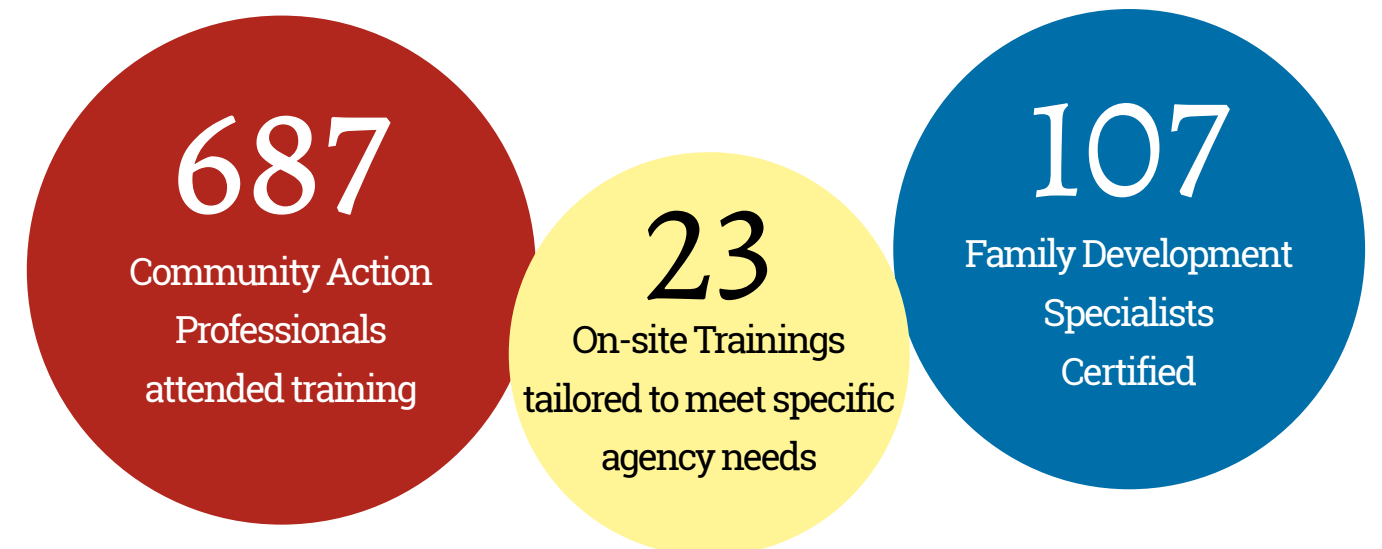
VirtualCAP is an online resource for Community Action Agencies across the country. The program was developed and administered by the Virginia Community Action Partnership from 2002 to 2014. VirtualCAP became a program of OACAA in 2015.



OCATO ORGANIZATIONAL CHART



OUR IMPACT



ASSOCIATION FINANCIALS

STATEMENT OF ACTIVITIES

OACAA & OCATO
1/1/2017 through 12/31/2017

Revenue	\$ 1,754,303
Expenses	\$ 1,713,638
Net Assets 1/1/2017	\$ 562,338
Net Assets 12/31/2017	\$ 603,003
Change in Assets	\$ 40,665

STATEMENT OF FINANCIAL POSITION

OACAA & OCATO
1/1/2017 through 12/31/2017

Assets:	
Cash	\$ 548,158
Grants Receivable	\$ 152,658
Accounts Receivable	\$ 6,290
Prepaid Expenses	\$ 15,490
Net Fixed Assets	\$ 7,156
Total Assets	\$ 729,752
Liabilities:	
Accounts Payable	\$ 60,490
Accrued Payroll	\$ 40,017
Deferred Revenue	\$ 26,242
Total Liabilities:	\$ 126,749
Net Assets:	\$ 603,003
Total Net Assets & Liabilities:	\$ 729,752

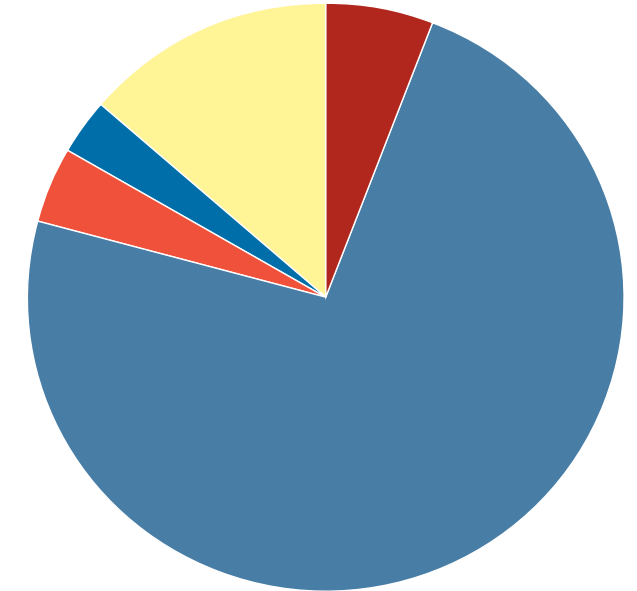
OACAA/OCATO's Quick Ratio = 5.9. The quick ratio is an indicator of a company's short-term liquidity and measures a company's ability to meet its short-term obligations with its most liquid assets. A quick ratio in excess of 1.5 is usually considered to be a favorable number.

OACAA/OCATO's Debt Ratio = .17. The debt ratios is a financial ratio that measures the extent of a company's leverage. The debt ratio is defined as the ratio of total debt to total assets, express as a decimal or percentage. It can be interpreted as the proportion of a company's assets that are financed by debt. A debt ratio less than .40 is usually considered to be a favorable number.

AGENCY FUNDING SOURCES

TOTAL FOR ALL OHIO CAAs

Federal (non-CSBG)	\$ 349,387,852
Federal (CSBG)	\$ 27,888,709
Private	\$ 64,361,325
State	\$ 20,659,446
Local	\$ 14,160,033



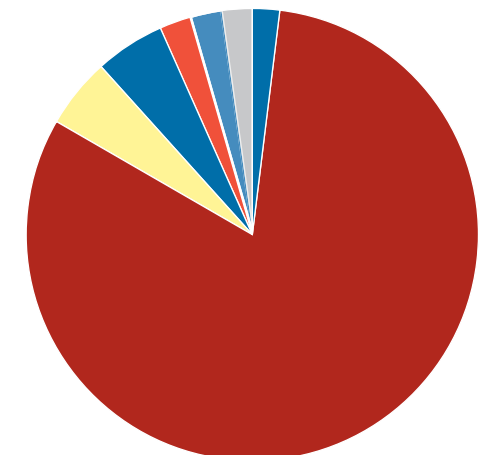
The Community Services Block Grant (CSBG) serves as the umbrella funding for Community Action Agencies across the country. The funding directly serves and impacts low-income households, and provides opportunities for agencies to leverage state, local, and private dollars to make a greater impact. Last year, Ohio agencies leveraged \$16.55* for every \$1.00 of CSBG funds.

FEDERAL FUNDING BREAKDOWN

Non-CSBG

TOTAL FOR ALL OHIO CAAs

Dept. of Health & Human Services (HHS)	\$ 283,947,371
Dept. of Housing & Urban Dev. (HUD)	\$ 17,537,218
Dept. of Agriculture (USDA)	\$ 17,147,397
Dept. of Transportation (DOT)	\$ 7,977,906
Dept. of Labor (DOL)	\$ 7,944,800
Dept. of Energy (DOE)	\$ 7,654,682
Other	\$ 7,178,481



*National Association for State Community Services Programs FFY 2016 State CSBG Factsheets



Ohio Association of
Community Action Agencies



Ohio Community Action
Training Organization

Growing organizations one result at a time.

MISSION

The Ohio Association of Community Action Agencies exists to support its members and to strengthen a unified Community Action presence in Ohio.

PROMISE

Community Action changes people's lives, embodies the spirit of home, improves communities, and makes America a better place to live. We care about the entire community, and we are dedicated to helping people help themselves and each other.

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